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COLLEGE FILES

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Stuart, J L. 1924 Sep-oct

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Stuart
PEKING

C O P Y for Dr. North
Mr. Stuarts letter to Mr. F.W.Warner
of September 11th,1924.

1. The first is in regard to the purchase of that northeast corner for an athletic field. I have been letting the bearing of this on the size of the lake occupy my thinking during the summer and find myself increasingly of the opinion that we would make a serious mistake if we followed the present layout and filled up the eastern end of the lake for the athletic field. This lake after the necessary construction will have been effected will still remain an object of great natural beauty which it would seem a great pity to lose. The scenic effect both to visitors and students, as has been enlarged on in previous communications, ought to prove a very real asset both in material and moral values. The problem is as to purchasing the extension to the northeast. After a very careful inquiry Gibb is convinced that a certain man has been speculating and is holding up the deal for what amounts to practically $30,000 Mex. We are trying to parry his efforts by stating that we only have available funds for $20,000 and cannot possibly go beyond this. Also, that unless we can buy the entire tract we have no interest in any of it. We have reason to feel that he is hard up and if we can thus make his interest ours we may pull the transaction off. Gibb thinks we will have to go up to the man's figure, though my guess would be that we can bring him down to $25,000 or less. If the Trustees authorize this extension for a figure not to exceed $15,000 C I believe the investment will be justified and in this event would suggest that the gymnasium be put on the western side of the ridge with a cut in the ridge through which students would pass to and from the field. The gymnasium might then have steps sloping to the lake front making a convenient as well as an attractive arrangements.

2. Power Plant.
Luce has been leading in a very earnest advocacy of a pagoda for the water tower and for removing the smoke stack as much out of the line of vision as possible.I have been trying to make up my mind on this entire question and have vacillated through the summer. At present it seems to me that all things considered it is best to move the power plant something like twenty feet south of where it is now placed, bring the athletic field that much further down toward it and leave a space of 20 ft. on the north end of the new extension to be used for aseptic tanks. Also, that we build a water tower as designed by the engineers leaving the plan for a pagoda outside shell to be carried out if later on there are funds and if on further

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consideration it seems wise. I would much rather be extravagant in maintaining the lake than in putting up a pagoda, as I think between the two the former willhave much more practical artistic value. Twenty feet further south is that much further away from the east and west axis. In planning to put the powe plant across the road eastward or elsewhere or to distribute it has engineering difficulties and involves increased expense. While the pagoda would undoubtedly be an attractive addition to our plant. I do not feel that the water tower would be as unsightly as some people imagine. In fact, visitors would simply take a glance at it, see it to be a utilitarian necessity and glance elsewhere. Murphy's idea of a combination pagoda and smokestack would seem to me entirely unwise. Smoke pourint out of a Chinese pagoda would have an incongruous appearance and would lead to endless amusement.

3. The Women's College Social and Athletic Hall.
Let me frankly say that I think Murphy has made a serious mistake in not planning a building of the type of the Bashford Memorial or Ginling College Social and Athletic Hall in the position of the Sage Memorial. That should have been the dominating feature with an approach from the West thru the two square buildings. To put up buildings flanking it on the approach that are larger and finer is contrary to all Chinese conceptions. We have the alternatives, therefore, of abandoning this tradition, putting up the more elaborate type as inthe case of Ginling College with a secondary approach thru the dormitories or of having a long building slightly lower than the Sage Memorial and with a reduction of ornamentation. If we had no thought of putting up the corresponding building on the north I would be inclined to take a chance on a somewhat free treatment of Chinese grouping, but two such buildings would be questionable. It seems, therefore, to me that probably the best way out is the other alternative. At this writing none with whom I have consulted are a ttracted by the idea of two buildings in place of one even with some such connection as Murphy suggests.

We are arranging for an Irish member of our faculty, T. M. Barker, to help Gibb from this time on in construction work. He is a most useful teacher, in some ways almost the most useful man we have, but owing to a number of complications it seems the best solution. You may recall him. Any sacrifice we can make must be made to help toward the removal nex t autumn. So much for this time. With keen interest in developments at the home and these next important months, --

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September 15, 1924

Dr J. Leighton Stuart
Peking University
Peking, China

Dear Leighton:

I am going to go down the line of several letters from you and overcome the tendency to postpone writing simply because it will take a month for the letter to reach you.

I think I will just write several things rapidly without going into great detail and thereby cover your letters of June 28th, July 15th and 21st and one received just this moment dated August 18th.

I- I wrote to Harry Caldwell once and received no answer. I am writing him again. In the meantime I am writing also to the English couple whom you mentioned in your letter received a few days ago.

II- I think you would better forget Bob Hobart. I know him intimately, know quite a good deal about his work and business and also how he fools about China. I know more about these latter two items than his mother does, though of course it would not do for her to know that I said it. We both love her - but we both know her. By the way, when you see Louie, please give her my love - you know perhaps that I lived in their home in Peking for three years.

III- I saw Robert B. Shaw three or four days ago and had a long talk with him. We will keep the farm manager in mind but I don't think I can do very much on it except as just the right opening presents itself. Right now I am concentrating on mechanical installations and getting the extra $10,000 for your budget this year - getting our lists in shape for production instead of simply general information, and trying to get time to squeeze in personal acquaintanceships with our constituents and at the same time try to follow-up w.

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places in which work has been started, Buffalo, Scranton, Wichita Falls and other places in which anything has been done. I will keep this in mind however (the farm manager) when Eubank sails, because at that time I will get out a special letter to all of the members of the various Producers Associations who co-operated in providing our animals, and I will have an opportunity to mention it then.

IV- I am asking Miss Sillman to send you a list of contributors of residences by this mail.

V- McBrier has been away all summer - not a word until within the last ten days. I wrote him asking for a conference September 9th; he had already written a letter to Eric North, the gist of which was that he is getting all of his other duties pretty well in hand so that within two months he will be able to give a good deal of time to Peking University, and he mentions two men to whom he would gladly go. I have a very nice note from him. His sister is dying now, but before October he and I are going to have a talk and it will be something to report to you next time.

VI- I presume Warner has already written you about the clearing out of our property just beyond the athletic field. It is the general sentiment of the whole Finance Committee that this should be done by all means, and done now to avoid paying a hold-up price later.

VII- Warner is trying to get the Congregational Dining Hall, and he will also spur on the Forbes Dormitory.

VIII- I wrote the Finance Committee your word about the Pagoda Water Tower. This has been the enthusiastic idea of Warner, Eric North, Evans and Murphy all the time, so you can imagine the result. Warner is handling it.

IX- You have had my previous letters and a conference with Wee on the matter of selling these Lions. We are determined to get the $300,000 regardless.

On the other hand we had a Finance Committee meeting last week with the result that two things were approved. The first was Evans idea, the second was mine. Evans conceived the idea of assessing each building its pro-rata share of the mechanical installations; this has made available savings on construction thus far, and it also makes available $25,000 on the Bashford Memorial, and we have thus been able to get a working fund of nearly $40,000 or our own, and the women are putting up cash on the basis of one to two which makes our total cash right now nearly $60,000 so you can go ahead.

The idea I suggested was that it would be perfectly proper to use $50,000 of our endowment funds temporarily [redacted] the city [redacted] paid. This does not jeopardize our endowment funds and it makes available negotiable securities on which we can

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raise cash, so we have from our own resources made available about $100,000. I hope however, and understand from Lund's estimate when he was here in July that the next $50,000 will not be called for until about February 1st, and then payment for shipment of supplies including boilers, engines, etc. for the power plant. In addition we are still pressing the Methodist Board for a negotiable note for $50,000 on which we can borrow cash at the bank. I think we will get this; we may never need to use it, but if we can get and hold it our own safe deposit box it is available for any time before we get stuck.

Again, there is a friend of one of our friends who is very seriously considering now giving us the $300,000 in a lump sum for the mechanical equipment. Eric and I loaded up this friend the other day with information. Previously he had forwarded to his friend, who lives, by the way, in Detroit, the pictorial pamphlet of the University and a brief statement concerning the same, together with our mechanical need and the cost thereof. In response to this preliminary information this friend received a wire to come along and talk about it, so we will see what the outcome is. I will cable you if it is successful. Even if it is successful, the Lion Campaign will go on and we will use that money to liquidate our past campaign indebtedness and to give us the quarter of a million for current endowment. It would also give us $40,000 necessary for roads, walks and the beautifying of the grounds which ought to be provided in some such way. However we would have a sufficient amount left over to give us, with the Peking property, an endowment of not less than $400,000 which would help enormously not only in paving the way for the real endowment campaign after we get into our new plant, but also toward paying the additional expenses which will be involved in work on the new site.

X- I have in mind the new date for the opening as September 1926.

XI- I am writing to Dr Schurman in care of the Department of State. I certainly would like to get an interview with George F. Baker. It has occured to me that Baker has been very generous to Columbia and Mrs Jenkins has been on the Columbia Board for nineteen years; she might help us there.

XII- Mrs Pardee and her daughter Olive are each giving a scholarship of $3000 or a total of $6000, of which the amount of $4500 has been paid.

XIII- I had an interesting note from Craig. Do you want him for five years? I doubt if you do though you may. Boston University will want him for New Testament at the end of that period if he goes to China and before that time if he remains in America.

XIV- I will be greatly interested in the two bronze Lions which you are sending. I will write to you about them when they arrive.

XV- I am tremendously interested in your memorandum regarding your proposals of the returning the remainder of the Boxer Fund. I am taking the liberty of keeping this and

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giving one to Ralph Ward, one to Mrs Jenkins and one to Roger Green.

XVI- I have read very carefully your letter to Dr Grafton at Wichita Falls. Mr Byrd wrote him the other day and I will write him in a day or two. I shall probably see him within the next three weeks.

XVII- I have had a letter from Dr Gosnall of the Second Presbyterian Church at Auburn, New York, asking me to come there for the week-end of October 12th to raise the money for a residence. This is my birthday and I shall plan to celebrate it by getting the cash there if it is possible.

With deep regards,

Always loyally yours,

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Stuart
PEKING

燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

September 23, 1924.

Dr. Eric M. North,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Eric:

The fact that Moss has resigned gives me a good excuse for writing you on several matters of business. We are waiting with interest to know the fate of the Union Office.

(1) I have registered a cable address as "Stuart Peking" so that there ought not to be any more difficulty on that score. Telegrams and cables have come for several years but occasionally some recalcitrant clerk has refused to deliver on this technical objection plus the presence of George Stuart of your mission. I have had copies of correspondence from Ralph Ward in regard to the request of Gibb that he be given a second 10% allowance from his Board because of the increased cost in his present duties. Ward said, as it seems to me rightly, that this should be made, if at all, by the University rather than the Board, the first 10% being given to all Methodist missionaries living in this city. Apparently, the matter has been passed on to Moss, but there has been no information given to us of any action. I want to urge that the Trustees give this grant. Gibb has been put to especially heavy expense, not only in the way of a great deal of unavoidable entertainment, but chiefly because the Chinese all assume that since he is now in "business" he is making more money than when in church work and should be assessed accordingly. If this is made retroactive, it would enable Mrs. Gibb and himself to go off on a trip next winter which they are planning to make. Otherwise, I suggest that the Trustees make a special grant for such a purpose. Mrs. Gibb has had a severe nervous shock following the rather tragic circumstances of her father's death while swimming last summer, and he has been under a strain which is beginning to tell even

(2) Jim Corr

Copy to F.H. Warner and J.H. Lewis

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in his own consciousness. His hard work and splendid efforts to do the work as economically as possible have resulted in the saving of large sums in our construction program, and it is not only a fair recognition, but will be worth while in the saving to us in the future,,if he gets a complete change during the coldest weather. They are thinking of going down to Hongkong and the Philippines.

(3) The question of faculty residences has been a very delicate and complicated one. The resident architect, Mr. Thunder, is an excellent routine man but lacks imagination and originality, and is very much under Gibb's dictation. On the other hand, we have a large and active minded faculty, nearly all of them with wives who have been doing much discussing and even more thinking about the sort of houses they are going to live in. The cost of construction is also considerably above what any of us had anticipated. The outcome of quite a good deal of argumentation is that the Grounds and Buildings Committee have delegated a sub-committee composed of faculty members with Luce as chairman to take over the detail of this matter, giving the faculty as large a share as other circumstances make desirable in the planning of the houses. We cabled asking for authorization for starting twelve more houses, the thought being that contractors will probably reduce their bids with the assurance of a number of houses to go ahead at the same time. It also has an important bearing on our moving next autumn, if the foundations of as many as possible can be laid before the cold weather and materials assembled for going ahead as soon as the weather permits next spring.

(4) Another subject that has involved not a little discussion and constant difference of opinion between Gibb and Luce has been the arrangements for the Power Plant. The former has urged that the location for the Power House remain where it is, and the latter has wanted it somewhat to the south in what he regards as a much less conspicuous spot. Luce has also pled insistently for the Water Tower being in the form of a pagoda, and this was finally passed, to be added when funds became available. To the surprise of all of us the day before a meeting to locate finally this feature, Lucius Porter brought the news that his uncle was playing the part of a fairy godfather in promising whatever was necessary to make the Water Tower into this form. We have, therefore, decided to place it on the ridge immediately west of the Power House, and in pagoda form conditioned upon a written or cabled confirmation from Mr. Porter's uncle. The letter from Mr. Warner on this subject has raised two questions: the first is as to Chinese opinion. I have inquired from Chinese of all types, and somewhat tomy own surprise am convinced that

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it would give very general satisfaction if we could have this pagoda. The second is as to its being designed by Mr. Murphy. No one in Peking is more loyal to him and more anxious that he have as large a share as possible in planning our scheme of buildings than am I, but I agree strongly with others here that Mr. Murphy could be of little help in this. We are trying to get in touch with some Chinese who has had experience in just this form of building work, and our thought is with his assistance, and other Chinese advice, to design something that would harmonize with the prevalent types in North China. The engineers and others all feel that the actual construction can easily be taken care of after this has been done, and that Mr. Murphy in his New York office will not be able to add anything to what we can learn on the spot. As soon, however, as our sketch can be prepared we have in mind sending it to the Trustees who could secure Mr. Murphy's advice or approval. He, of course, will be reluctant to lose the additional income and has a certain right to pass upon the pagoda as involving the whole composition, but apart from this, the structure is one so essentially Chinese that we will succeed only in so far as it satisfies their ideas.

(5) There are two other items connected with the new campus about which I have been more concerned than those just mentioned. The first is that we would make a disastrous mistake if we carried out Murphy's original plan of filling up the east end of the lake and making an Athletic Field. Memoranda on this subject have been sent both by Luce and myself to the office. If there is one feature that I feel more clear about than another now, it is that the lake ought to be preserved even from the standpoint of the money it ought to bring from visitors. We therefore agreed,(against Gibb's economical leanings) to try to purchase the northeast block of houses and gardens. More recently the question has been agitated of buying only the southern half of that and pushing the Power Plant south of the southern most east and west ridge, which is the location which Luce advocates from the standpoint of appearances. For a number of reasons Gibb opposes this and is now keen to purchase the whole northeast tract in order to save the Power Plant in its original place. He is now trying to do this within the figure of $25,000 which is what I wrote Mr. Warner I felt would be sufficient. In payment of we can use $10,000 silver approved for the purchase of an Athletic Field, and the remainder is a fair charge against the Power Plant. Gibb is working to put this through as

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quickly as possible, and if this can be done it assures an Athletic Field ready for use next autumn which is the second item about which I feel most strongly. With Coole here and ready for work, the psychological loss in not being able to start off on our new campus with this important feature and required physical exercise would be very serious.

(6)

Miss Hague is staying on as you know a fifth year although she only had a three year contract. I feel very strongly that she ought to be treated as a permanent member of the staff, even though she wishes to stay at home two years instead of one. My recommendation is that she be given the usual travel expenses to her home and back again with the salary for one year's absence as any one else would be treated under the same conditions. This, however, requires that some one else be sent out to be here before Miss Hague leaves if possible, and in any case to work with me during the following two years. By the time Miss Hague returns we would need at least two full time western secretaries, and therefore, this young lady should be thought of as a permanent appointment rather than merely a substitute.

Very sincerely yours,

J. Leighton Stuart

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PEKING

September 23, 1924.

Mr. James H. Lewis,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Jim:

I have been trying for days to write you and shall clear off as rapidly as I can items on my memo.

I am inclosing a copy of a letter to Garruthers in which I am trying to say as nicely as I can that we are very dubious about having him come out. Advice from two or three Presbyterian men on our staff who have known him in various relationships is strongly against it. If, on the other hand, the Trustees and especially Rex Wheeler, care to have a written agreement with him by which he definitely pledges a residence to become the property of the University when he leaves, and a sufficiently large annual gift during his stay with us to make the difficulty in personal relationships worth the cost, I shall try to take the responsibility at this end for an exclusively teaching position on a basis of two or three years. However, I hope the whole matter can be closed out without unpleasant recriminations despite my greedy thought of the money he might bring us.

If it could be so handled that he would guarantee the salary of a Chinese teacher or of someone on the staff in whom he has confidence, it would be a big help. You and Rex can handle that better than we can from here.

Dr. Hume came to Peking and I had a very thorough talk over the relationship with Yale in China. Dr. Houghton having enthusiastically advocated the proposition.

Copies to F.H. Warner and E.H. North

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Hume himself is quite ready for it but went from here to central China where those most concerned are loth to give up the Union University project at Wuchang. This turns practically on the other hand upon what happens to the British Boxer Indemnity. I shall watch the matter and take advantage of any proper opening. The present feeling is that it would be unwise for mission schools, or at any rate those that are not purely British, to receive money that the Chinese Government schools would refuse on the basis understood to be that now contemplated by the British Government.

This leads to the American Indemnity. I have been present at a series of dinners and conferences given by Wellington Koo and others to meet Dr. Monroe. He has advocated a Chinese Educational Trust along the lines of the Carnegie Foundation to dispense this money annually according to the decisions of a number of Trustees with nine Chinese and five Americans. This has now been worked out and it will be of interest to you to know that the Chinese members wanted me to be one of the Americans but Dr. Monroe opposed it on the ground, as he explained to me, that he thought it better for no missionary to be included. He, John Dewey, Roger Greene and two local business men have been selected. I am perfectly sure, both from Dr. Monroe's attitude and the temper of the Chinese public that there is not the slightest hope of any mission school getting a cent of this money in the immediate future. What might happen later on is problematical.

You will no doubt have closed the agreement with the Harmon Fund. I could have wished that this had been granted us to use in China which is where the real need exists. It would be of the greatest help to us to have such an amount, and I am quite ready to guarantee the return of such loans. We shall no doubt have students wanting to go to America who can be benefitted, but if it could possibly be altered so as to allow at least some of the money to be expeneed here, it would be quite an advantage.

Miss Sui Wang has reported five scholarships which she secured as follows:-

1)	A member of the Overbrook (Philadelphia) Presbyterian Church	$3,000
2)	Mrs. Pardee	3,000
3)	Miss Pardee	3,000
4)	Mr. Horner	6,000
5)	"	6,000

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She states that these may be used for college students, either men or women, as well as theological students, but my thought in asking that she devote herself to this sort of effort was that we have such an endowment for students either studying Theology or preparing to do so, which is the most advantageous use that could be made of them. Would it be wise for you to write to each of these individuals and ask if it would be agreeable to them if these scholarships were designated for men or women definitely looking forward to Christian work as a life calling, and training in our School of Theology.

If it has not already been done, have Mr. Murphy send a copy of his picture of the drawing of the Berry Memorial Library to Mrs. E.W. Pendleton in England. It would be well to have an accompanying letter. We are hoping that she will give at least a partial endowment for providing books.

You will recall that I wrote you about the plan of Miss Green of Seattle to present us with a clock. She wanted that kept confidential and understood to be conditional upon her having funds a year or two from now. She is a rather eccentric, querulous old lady, and I have had a long, indignant letter because she heard from you. I should have warned you not to write her, and have written trying to reassure her on the two points mentioned, promising that you would say nothing to anyone else, and that it would be made perfectly clear to you that this is not a pledge but an intention, if at the time it can be carried out.

Mr. and Mrs. A.B. Britton have arrived. He is to teach Journalism as you will recall under the support of Mrs. Willard Straight. Her father is Mr. W.C. McConnell, Glenrock Station, Asheville, N.C. He is a Southern Baptist, apparently with some means and does not give when solicited, but should be put on our best mailing list (is that the blue card one?) and it would be well if you asked Gaskey, if still in Asheville, to call upon him merely because of their common interest in Peking University without soliciting anything.

Wee has arrived and brought one of the little lions. I am to have a talk with him tomorrow as to the outlook for his activities, and shall try to prepare the way for his going into something else if there seems to be no sufficient place for him in our organization. The present organized opposition to Christian Colleges by the radical ~~and~~ political party, strongly influenced by

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Soviet propaganda combined with the increasing disintegration of the country and the consequent embarrassment of Chinese schools make any financial campaign of our own in the near future very unpromising. For my guidance would you let me have your thought as to whether after one or two years, to gain local atmosphere, he could return to America and do campaigning there. I rather think that we could fill him up with fresh information and enthusiasm in a way that would make this worth considering.

Rev. Clyde S. Royce, a pastor of a Union Church which is furnishing a scholarship to one of our theological students, has asked for a letter from me. I am inclosing a copy of this and suggest that you either write or at least put him on our mailing list. These Union Churches have possibilities for just this sort of help.

You have doubtless been watching the war news with concern and at times it has looked rather threatening to us. It has interfered seriously with the schools in central China, and has been more or less of an annoyance to our new arrivals and to a number of students, some of whom have been rather badly caught. It seems now to have collapsed in that region though I hope Wu Pei Fu will have the fight to a finish with Chang Tso Lin that one group may be sufficiently dominant to insure some kind of stablized government for a while.

Our new teachers are safely here and settled, except Professor and Mrs. F.C. Porter who are due soon, and the Vincents, and Eubank and the animals.

We have something over 430 students in the Men's College, at least 100 of whom cannot be accommodated in our own dormitories, and when all the girls get up from the war area there will be a number over 100 in the Women's College with 21 or 22 theological students.

We have had some interesting and apparently successful gatherings for faculty and students, social and otherwise, and the spirit seems excellent.

Having cleared all these details off I want to write you about the future before long.

As ever yours,

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

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She states that these may be used for college students, either men or women, as well as theological students, but my thought in asking that she devote herself to this sort of effort was that we have such an endowment for students either studying Theology or preparing to do so, which is the most advantageous use that could be made of them. Would it be wise for you to write to each of these individuals and ask if it would be agreeable to them if these scholarships were designated for men or women definitely looking forward to Christian work as a life calling, and training in our School of Theology.

If it has not already been done, have Mr. Murphy send a copy of his picture of the drawing of the Berry Memorial Library to Mrs. E.W. Pendleton in England. It would be well to have an accompanying letter. We are hoping that she will give at least a partial endowment for providing books.

You will recall that I wrote you about the plan of Miss Green of Seattle to present us with a clock. She wanted that kept confidential and understood to be conditional upon her having funds a year or two from now. She is a rather eccentric, querulous old lady, and I have had a long, indignant letter because she heard from you. I should have warned you not to write her, and have written trying to reassure her on the two points mentioned, promising that you would say nothing to anyone else, and that it would be made perfectly clear to you that this is not a pledge but an intention, if at the time it can be carried out.

Mr. and Mrs. R.S. Britton have arrived. He is to teach Journalism as you will recall under the support of Mrs. Willard Straight. Her father is Mr. W.C. McConnell, Glenrock Station, Asheville, N.C. He is a Southern Baptist, apparently with some means and does not give when solicited, but should be put on our best mailing list (is that the blue card one?) and it would be well if you asked Caskey, if still in Asheville, to call upon him merely because of their common interest in Peking University without soliciting anything.

Wee has arrived and brought one of the little lions. I am to have a talk with him tomorrow as to the outlook for his activities, and shall try to prepare the way for his going into something else if there seems to be no sufficient place for him in our organization. The present organized opposition to Christian Colleges by the radical ~~and~~ political party, strongly influenced by

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Soviet propaganda combined with the increasing disintegration of the country and the consequent embarrassment of Chinese schools make any financial campaign of our own in the near future very unpromising. For my guidance would you let me have your thought as to whether after one or two years, to gain local atmosphere, he could return to America and do campaigning there. I rather think that we could fill him up with fresh information and enthusiasm in a way that would make this worth considering.

Rev. Clyde S. Noyce, a pastor of a Union Church which is furnishing a scholarship to one of our theological students, has asked for a letter from me. I am inclosing a copy of this and suggest that you either write or at least put him on our mailing list. These Union Churches have possibilities for just this sort of help.

You have doubtless been watching the war news with concern and at times it has looked rather threatening to us. It has interfered seriously with the schools in central China, and has been more or less of an annoyance to our new arrivals and to a number of students, some of whom have been rather badly caught. It seems now to have collapsed in that region though I hope Wu Pei Fu will have the fight to a finish with Chang Tso Lin that one group may be sufficiently dominant to insure some kind of stablized government for a while.

Our new teachers are safely here and settled, except Professor and Mrs. F.C. Porter who are due soon, and the Vincents, and Eubank and the animals.

We have something over 430 students in the Men's College, at least 100 of whom cannot be accommodated in our own dormitories, and when all the girls get up from the war area there will be a number over 100 in the Women's College with 21 or 22 theological students.

We have had some interesting and apparently successful gatherings for faculty and students, social and otherwise, and the spirit seems excellent.

Having cleared all these details off I want to write you about the future before long.

As ever yours,

J. Leighton Stuart

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Zürich. Switzerland
as from 5-9 Campden House Road
London W.8.

25-9-24

Dear Dr. Stewart

I must first apologise for the delay in replying to your letter. Both my wife & I were much honored at your suggestion and I began to make enquiries, delaying reply until I had some data upon which to go. I first called on Dr. J. Cochrane who gave me some of your reports to read; then Mr Geo. Wilson of the P.U.M.C. gave us all the latest Peking Manchurian gossip. He gave me the address of Rev Hayle and I had just got into touch with him and arranged for a meeting when I was called off here to see after a cousin who was dangerously ill and required immediate operation. That has, I am glad to say, been quite successful and now I must not delay any longer but let you know how much we appreciate your offer.

However naturally one has to gather to gether all the evidence before coming to a decision, and there are some questions I should like to put to you so as to help us to arrive at a clear conception of what would be expected of us.

(1.) We gathered from your letter that the offer was of a temporary nature; and indeed we would not care to bind ourselves for more than two or three years, during which

a younger man from the home land might be learning the language and getting into touch with Chinese ways.

(2) As you say that only some of the buildings would be finished, we should like to know whether you would be able to provide a foreign built house for us in the Campus or near by.

(3) Are the furnishings for the house provided by the University? If not, they would be rather a heavy expense for a matter of two or three years.

(4) Then there is the question of salary, and fares to and fro. We should have to give up our work here and could not afford to go out at our own expense.

(5) Then we should like to know what provision you are making for a sanatorium with accommodation for isolation & nursing also for medical supplies and appliances.

I am sorry that in my haste to come here I did not bring your letter with me so I am afraid I may have missed some points, but I expect to be returning to London in a week or so.

I hope that your campaign for raising the necessary funds has been successful and that the threat of military disturbances will not interfere much with the progress of your plans.

Yours sincerely
B. L. Livingstone-Learmonth.

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PEKING

September 30, 1924.

Dr. J. Leighton Stuart, President,
Peking University,
Peking, China.

My dear Leighton:

I sent you yesterday the following cablegram:

"EUBANK LEAVING MIDDLE OF NEXT MONTH EXPECTS TO ARRIVE AT TAKU BAR NOVEMBER 29TH LETTER SENT YOU TO-DAY."

Mr. Eubank states that he has already given Mr. Chamberlain in his letters as close an idea as possible of the animals he will have on arrival. The steamer will carry them to Taku Bar, unless something happens. For the sake of the animals, I hope nothing happens.

Mr. Eubank says that he is writing again, telling just what animals he expects to sail with, although he fears there may be several slip-ups at the last minute. He is embarked at last on a difficult journey. I hope that he will win through safely, with no loss of life.

This is my last day in this office. Eric Barrics on, beginning to-morrow.

With highest regards, I am

Cordially yours,

Assistant Secretary,
Peking University.

LBM/KJL

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PEKING

October 2nd, 1924

Dr. C. Leighton Stuart
Peking University
Peking, China

Dear Dr. Stuart:

I have read with interest Mr. Gibb's letters of August 19th and August 29th, and I have heard of a cable that you have sent in reply to one that we sent asking definitely regarding the subject of the pagoda.

I am sure that you and I agree on the fact that we do not want to build any mongrel architecture in connection with the new property. We are making a big effort to build as pure a Chinese building as is possible with our requirements for the interior. If we should build a water tower similar to what Mr. Lund has sketched out it would be neither a water tower or a pagoda and would come under what I consider the mongrel class. If the pagoda is condemned by the people in Peking then as far as I am concerned the only thing to do is to build a homely water tank on the top of an iron standard. That will at least be American while the pagoda would be Chinese, and any compromise between the two would not harmonize with the rest of the work which we are doing on the ite. I suspect that the pagoda was condemned finally in Peking on account of the additional cost, yet it must be remembered that we have gone on the principal of the additional cost for the purpose of Chinese architecture on the rest of the plan. If the pagoda is used then without doubt it should be on the main exit of the plant. If the smoke stack and water tower are used it will be an eye sore wherever it is and it had best be out of sight so far as is possible.

I also feel that Mr. Murphy should draw the plans of the exterior of the power house and this he is unable to do until he has received the dimentions from Peking. At last we are making a little progress towards financing the mechanical equipment but I am afraid that there is going to be further delay now because we have no dimentions of the power house and are not entirely in agreement as to what shall be done with the stack and the water towers.

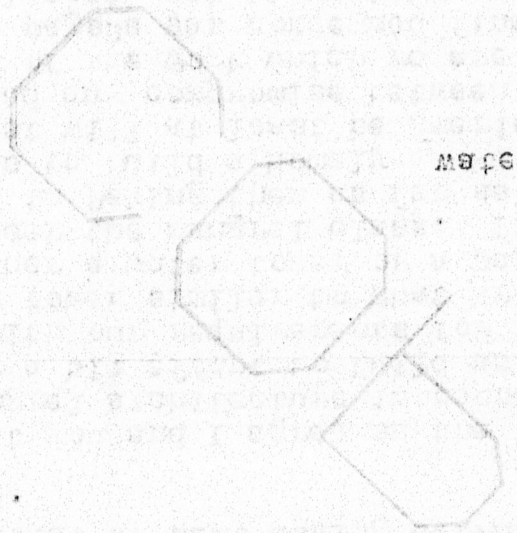
Mr. Gibb spends a good deal of time in these letters on the subject of the woman's gymnasium. About a year ago, or it may have been ten

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months ago, some impossible sketches were sent on showing the desired space for this bu lding or buildings and the Yenshing Committee authorized me to take this matter up with Mr. Murphy. I understand that Mr. Murphy has prepared and has submitted to the members of the Yenshing Committee certain studies for this building. Also that Mr. McMillan has been consulted in reference to this building. I think that some progress is being made with this building but I will take it up with Mr. Murphy and find out. As far as I know no progress is being made in connection with their Arts and Music Building and that no detailed requirements for this have been received f om the field.

I hope that you rejoice with us that Dr. Eric North has taken the joint office in place of Mr. Morse. I hope things will move along better when he is giving his full time to it.

I have just had a conference with Mr. Murphy. He has prepared a sketch showing the original woman's compound. The modification is 1922 and which is prepared by his office in his absence and was not condemned upon his return- and the modification of that plan trying to correct the evident errors in the 1922 plan. This I understand is to go to every member of the Yenshing Committee and I suggested that oneccopy should go to Peking. It ought to be sent out within two or three days as it is all ready. It seems to me that this problem would have to be faced and settled before he can work on the details of the gymnasium. He has been authorized to commence to work on that and that after his preliminary studies are completed to discuss the matter with Mr. McMillan.

We are doing nothing on the drawings started of the pagoda awaiting for definite news in that line.

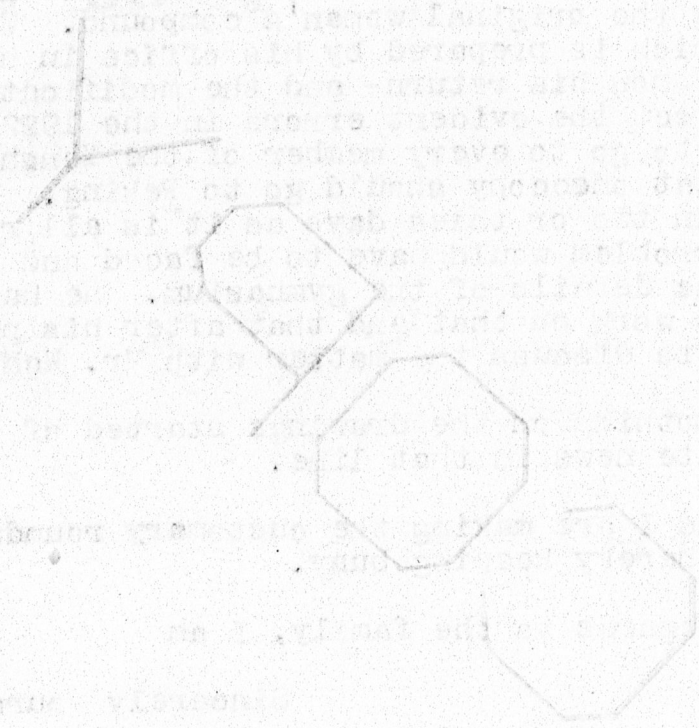
Mrs. Warner and I are making the customary rounds of churches this fall and are thereby keeping busy.

With kindest regards to the family, I am

Sincerely yours,

FHW:P

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Stuart
PEKING

燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

October 2, 1924.

Dr. Eric North,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Eric:

We have a student named Stephen Wang who is being supported through his theological studies by a Major J.R. Horton of Quantico, Virginia. The young man is anxious to do further study in America and Major Horton has arranged for him to have his scholarship at Princeton Seminary. He himself can care for his travel. He feels, however, that if possible he would prefer to study somewhere other than Princeton, and I wonder if our office could not correspond with Drew, Boston, Garrett and Union, about the possibility of an equally advantageous scholarship at one of these places. He is a Methodist, and would presumably come back into the work of his own church. He is one of the leading spirits in all religious and other student activities and a man well worth the investment.

We received the cable last week approving the pagoda and recommending that it include the smokestack and be placed on our east and west axis. We cabled in reply that on both these points the C. and B. committee had taken action in the negative. In further explanation I would point out that it would seem extremely incongruous to have smoke pouring out of a Chinese pagoda, and that unless we had a very definite assurance that a smoke-consuming device would prevent any possibility of this, the general opinion among us here would be very decidedly against it. It is only fair to say that

Copy to Mr. James H. Lewis

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Luce represents what would perhaps be a contrary opinion, as he is intensely concerned over having the power plant, and in particular the smokestack, in the location decided upon, which puts the smokestack not very far from the eastern end of our axis. The rest of us feel that it is so far away from everything else that this would not jar upon any sight-seers or residents, and if neatly designed, is not in itself an ugly object, that in time trees will more or less hide it in any case, and that between a pagoda emitting smoke and a utilitarian chimney built for that purpose, we infinitely prefer the latter.

Now, as to the location of the water tower and pagoda, engineering and economy conditions would keep it not far from where we have voted, but what seems to me much more to the point is that Chinese ideas, in so far as I can interpret them, would be against putting a pagoda on a straight line with anything. The Chinese criticism of our scheme is that it is now too rigid, too mechanically symmetrical. A careful study of their arrangements of pleasure gardens and ornamental features as against the dignified balanced buildings for serious purposes, shows deliberate variation and artistic irregularity. For this reasnn, we are unanimous in recommending that the pagoda be not on the axis, but at the point selected, which is in itself convenient for practical reasons and seems to secure just the Chinese effect that is wanted. The only qualification would be that Luce would favor almost anything that put the smokestack out of sight. As far as I know, however, although he has ample opportunity for urging his views, the opinions of this letter represent those of our group.

Dr. John H. Korns has contributed $25 in accordance with a pledge which was sent to the office some weeks ago. I am passing this on to Mr. Krause but should like him to receive an acknowledgment from New York. Dr. Korns is connected with the P.U.M.C.

You will have had the action of the G. and B. Committee proposing that after the first two quadrangles of men's dormitories we build the third in the form of two of the type of the Women's College, brought together making a hollow square inside. The reasons for this are briefly that we have a general feeling that the women students will be much more comfortable than the men in that all their rooms face south with a corner on the north protecting against wind, and with a north and south draft for warm weather.

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Secondly, that this form of construction is less expensive per student.

Thirdly, that it will make unnecessary an extensive filling up of the lake and

Fourthly, that it varies the rigid monotony of a long series of the same type of buildings furnishing a freer variation.

We hope very much that funds can be secured for the construction of this little quadrangle or one more dormitory of the original type in time for use next autumn. We have at present enough students to fill the two quadrangles in process, and it will be very hard indeed to keep down the enrollment another year to this number. The output from our accredited schools alone will almost make this addition necessary if we are to keep faith with them.

Very sincerely yours,

L. R. D.

P.S. Be sure to see that Paul Anderson is definitely secured for Physics. Corbett is going on furlough next summer and we simply must have that department cared for, if we are to hold our own with the P.U.M.C.

Dear Jim,

A word regarding the Scranton-Lucas matter. If the $25,000 proposition has fallen through, save what you can of the original pledges on further study I am not at all sure that we need to elaborate a structure on that Island, and a few thousand dollars can fix it up into something very useful & ornamental.

Am leaving for Shanghai soon. The fighting will make the trip take twice as long as normal, and it is very inconvenient to leave, but this special meeting of the Council on Higher Educ. (Christian) is very important.

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PEKING

October 9, 1924.

Dr. J. Leighton Stuart, President,
Peking University,
Peking, China.

My dear Leighton:

Mr. Greene, Miss Eggleston, and I, have been struggling with the matter of the appointment of a physics instructor, and particularly with our efforts to persuade Mr. Paul A. Anderson to accept the appointment. Correspondence from him indicated, at first, that both his own and Miss Perrin's parents did not wish them to return to China this year. For that reason, the China Medical Board has been endeavoring to find someone for a one year appointment, in the hope that we could get Mr. Anderson to begin in the fall of 1925.

Two items now seem to be present in Mr. Anderson's mind as to the possibility of appointment in 1925. I quote from his letter:

> "First, is the five year term the only contract offered by the premedical department of the University and Rockefeller Foundation under the new arrangement? I have learned recently from various sources that three and four year terms are not uncommon and so am not perfectly clear on this point. As I mentioned in my last letter to you the continuous five year period has proved to be the greatest obstacle, and if a shorter term is within the range of possibility I should like to know of it since such a possibility would greatly simplify the discussion of the question with two families.
>
> "Secondly, will the position involve teaching at the old premedical group or at the new site? In the course of a talk with Mr. Greene and Dr. Wilson I mentioned the fact that I should want to carry on a certain amount of research in physics or physical chemistry as a desirable

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"supplement to the teaching of the subject. Both Mr. Greene and Dr. Wilson heartily encouraged this wish and Mr. Greene stated that the facilities of the Medical College would be available for such work. I understand that the new university site is some ten miles from the college, a fact which leads me to ask this second question."

On the last point, Mr. Greene states that in his judgment, the distance between the two schools, after we move out, will be such as to make continuous work in the laboratories of the Medical College in term time, impracticable.

He has suggested that Mr. Anderson wirte to Mr. Corbett, indicating the type of work he wishes to do, and inquiring as to what facilities might be available as to time, laboratory space, and special equipment. I have written Mr. Anderson, urging him to write to Mr. Corbett.

With reference to Mr. Anderson's feeling as to the shorter term, I quote from my letter to him on October 2nd:

"The matter of provision for a shorter term than five years, is, of course, exceptional. I am certain that it could be arranged on a contract basis which would provide for your assuming a portion of the expenses of return. Of course, we have to handle this without prejudice to those who remain for the full five years. This we can do on the basis that all or a part of the costs of return to the United States would be carried by you, the amount to be carried by you approaching zero the more closely we get to the end of the five years' term.

"I shall take this matter up further with President Stuart and see what he advises."

Will you not let me know your conclusions on the field, as to whether we ought to adhere to our efforts to get Mr. Anderson started out there, even on the basis of a three or four year term, under some such financial arrangement as I have suggested, or whether we had better abandon them entirely, because of the unsatisfactory character of short term appointments, and see whether we can find someone else? At the present time, we have no one else in sight. If you are yourselves clear as to the desirability of securing Mr. Anderson, will you not write me your thought about what the financial arrangements might be? If you think well of it, you might also write Mr. Anderson a general, encouraging letter. He can be addressed at 19 Knickerbocker Avenue, Rochester, New York.

Faithfully yours,

Secretary, Peking University.

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(COPY)

Oct. 11, 1924

Mr. John McGregor Gibb
Construction Bureau
Haitien, Peking West, China

Dear Mr. Gibb:

I am in receipt of your letter of September 4th and hesitate to answer it in full until after another Finance Committee Meeting which I am hoping will occur four or five days from now. I have looked the letter over with Dr. North and with Mr. Murphy and some of the comments that I may make may be modified by the action of the Committee.

The great principal as to whether or not the roofs should be built of reinforced concrete or of wood is one which the Trustees ought to decide However, this decision should be governed by your opinion. Where you state that the additional cost will be great the expressions is so vague that we are not quite sure whether the additional cost is justifiable or not. If you had told us that the additional cost for this Administration Building would be two or three toushand dollars or fifteen or twenty thousand dollars we would have been able to decide ver readily whether the additional cost was justifiable. I do hope that when such points are up in the future that you will give us a little idea of what the additional cost would be so that we could give you our reaction with as little delay as possible. What Mr. Murphy knows about your use of concrete brackets is what I told him. Your reply along that line is in harmony with what Mr. Murphy thought might be the case and yet I did not know the difference to tell him that you were using concrete in part and wood in part. He seemed to be quite inclined to follow your use of the two materials, although he designed the Administration Building in concrete alone.

Referring to your paragraph on the second page regarding the beam work in the Assembly Hall of the Administration Building, the design as I reviewed it with Mr. Murphy may not be in all detail in harmony with Chinese design but the effect seems to be Chinese. There are no angular struts- all the members either being upright or longitudinal. If a plate ceiling should be placed in this room then the structural work in the roof should be of the cheaper American angular strut design. This would make the clearance in the room about 22 feet, which would be a little low for the size of the room, but again if there is a very large saving in cost it might be wise to save that money. Whether a Chinese interior or something else should be used should also be agreed upon and this point I want to bring up to the Trustees next week.

We do appreciate that we are more or less going to double the expense in having Mr. Murphy furnish engineering drawings and specifications with his buildings and yet it would be almost impossible for him to make the drawings of the buildings at all without going into this question pretty thoroughly. He is getting his advise from the finest engineering concerns in this country and that cost is absorbed in his commission. Where you, for instance, question the advisability of using the richer concrete mixtures these have been put in because if

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the thinner mixtures were used or some of those supporting timbers in the roof then the size of those timbers would have to be increased, although we, in a general way, wish the drawings and specifications to be helpful and suggestive to you- yet in some particulars they have to be taken as instructions or you will have to refigure and redesign the sizes and possibly the shape of different members in the building in order to use weaker mixtures of concrete. Lund, Gernow & Company should make these detailed drawings taken from the data furnished on the last drawings for they of course know better than our engineers in this country the type of details necessary for the Chinese mechanic. I am hoping that the Building Committee in China and the Trustees here can be so agreed on the details of each building that is under consideration so that the drawings can in a practical way be the controlling factors in the case. The double work on this engineering problem may be an additional cost but if it is we at least are getting a plant constructed with better engineering advice than any other plant that I know that has been put up in China. It is quite possible to lose all the money that we may be paying for this double service in either building individual members heavier or more expensively than is needful; then again making the more serious mistake of making them lighter than is safe with the danger of an ultimate accident which is above all to be avoided.

Referring to spare parts, as spoken to me b Mr. Lund, I did not wish to have it appear that I am urging you to listen to him in this respect. I, however, felt that I ought to report to you as carefully as I could the different subjects that he brought up. I am sure it is not a subject which the Trustees wish to interfere with. Such details as this they wish you and the Building Committee to carry.

The subject of the new building for the women is being carefully worked out and discussed with the Committee in this cou ntry and I will not comment on it at this time, particularly as it doesn't come naturally in my province, but I am very much interested that the compound as a whole should be attractive and of course the women's buildings are part of that compound. Mr. Murphy has prepared sketches of these buildings, copies of which I supposed had been sent to Mrs. Frame for consideration in China.

Regarding the subject of the new land in the Northeast corner, the position of the power house, what you say regarding the athletic field and the grand stands is so mixing to me that I hardly know what to think. I feel sure, however, that the Trustees are very anxious to rigidly adhere to the drawings as prepared regarding the placement of these different units, and it must be remembered in connectionwith grand stands that all big athletic competitions in this country and in Europe are being held in stadiums with seats entirely around the enclosure thus making it part necessary for about one third of the people to face into the sun. As far as Mr. Murphy and I can figure from your different paragraphs on the subject we can see no reason why the dormitories as originally drawn and the athletic field and gymnasium cannot be located according to these drawings. No figure or drawing has yet been shown to us that would convince us that such cannot be carried out. We, however, are willing to concede one point in connection with the grand stands and are ready to recommend that stands be placed at the ends of the athletic field which will put one on the North end and one on the South end and at the same time maintaining the open stand between the athletic field and the gymnasium which may be used, but at least will be an architectural factor.

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Along with this discussion comes the position of the power house. and if the pagoda type of housing for a smoke stack and water tank is given up, then the power house should be placed in that piece of low land in a general way southeast of the gymnasium where we have always considered the power plant should be placed. If this is done then the architecture of the power house, although should be Chinese, should be of simple in character and the water tank should be a riveted iron tower or possible a tank upon stilts and the stack should be constructed of brick or steel as it seems best to the engineer. If the pagoda housing should be adopted then apparently that should be brought on to the main axis which will place it to the east of the gymnasium on land, which, so far as I know, we do not own. It is a comfort to know that the changes in the survey are of such a minor character that the ultimate result will not be recognized by the ordinary observer.

Regarding the fireplaces in the Administration Building I feel very sure that President Stuart would like to have one in his room and it is quite probable that the Faculty Room and Reception Room would be made more beautiful by such a fireplace and it is even possible that the Accountants would like to have a little fire occasionaly on a damp day when the entire building might not be heated. Mr. Murphy estimates that the fireplaces probably would not cost more than one to two hundred dollars mex and the additional cost would be justified He put them in the drawing not only for the possible use and enjoyment but because it also makes the entire layout symmetrical.

Very sincerely yours,

(Signed) FRANKLIN H. WARNER

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CHINA NAVIGATION COMPANY'S

S.S. Oct. 12/24.

My dear Jim,

I am on my return from a meeting in Shanghai of the Council on Higher Education of which Ed Lobenstine has been made Secretary. Owing to the fighting we have to travel by steamer from Nanking to Shanghai and the trains between Tientsin and Peking are very slow & irregular. It means that the journey takes three or four days each way instead of thirty-six hours, with danger of missing connections and taking longer. For anything other than this conference I should not have left Peking with the present political disturbances and all our own administrative & construction problems.

I am, however, glad to have come, and had a chance to observe the other colleges and our comparative standing, as well as to study the outlook. Very briefly I shall try to summarize impressions. There is a better spirit and mutually more friendly attitude than has existed before, due in part to the sobering financial exigencies and the anti Christian agitations, but even more no doubt to genuinely Christian principles and natural community of interests. Definite steps were taken toward more effective correlation which may take some months to formulate, in which discussions all seem agreed that our program, at least in all essential features, should be carried out. In fact, there was practically no questioning even as to details. The tendency would seem to be to look to us more & more for graduate work, Especially in social sciences, and in general for the truly university features and the literary expression of Chinese Christian thought. It was gratifying to note the respect and friendly expectancy with which we were referred to. On the other hand, I do not see how any adjustments elsewhere will result in any direct benefit to us in any material respects. Our opportunities and our responsibilities with the consequent justification for large and daring financial efforts will be notably increased, with the moral support of our colleagues in other institutions. It seems fairly definite that "Yale" will have to solve its problem in some way other than by joining with us. In short, we have our clear field

and the general recognition of this, but with little either to derive from or contribute to any scheme of coordination, though every step toward coordination will give us greater prominence.

The Boxer Indemnity issues were seriously discussed. With no prospect of securing any part of the American, my prediction is that the British will either be handled so objectionably to Chinese that no Christian College could wisely receive any of it or that it will be so entrusted to Chinese that we would have no chance at it. The real significance of these as well as the Russian and perhaps others is for us that the Chinese institutions will have funds that will make it harder than ever for us to compete.

With other matters, such as standards,

jointly conducted entrance
Examinations &c. I shall not
spend time. In general, we have
shown marked improvement in all
these respects, and educationally
have the future before us bright
with hopes. We have the largest faculty
and student enrollment, the finest
plant when we get into it, the
most diversified curriculum, the
choicest Chinese on the staff and
more of them, and by all odds the
most strategic location. I mention
these assets not by any means from
any self-satisfied complacency, but
merely to share intimately with you
certain encouraging impressions.

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Now for a few problems. Lund will be back no doubt when I return and we can have a final study of our chances for moving ourselves next summer. Assuming that we can, I want to make clear the enrollment situation. The two dormitory quadrangles even though the two refectories (or central halls) are authorized will not house even as many men students as we now have, and there will be no outside places in which they could stay. We shall have an increased output from our own accredited schools, and judging by the experience this year will have many applications from various parts of the country. The P.H.M.C. is extremely anxious to turn over its whole Premedical School to us next autumn. We intend to charge for room-rent the actual cost of heat, light, water, service, and repairs, and increased tuition fees, so that every additional student means that much increased income from his tuition until we have to begin adding new teachers. In other words, another dormitory quadrangle or two could be filled up easily and would help considerably toward current expenses. We almost must have accomodation for 100 more students. If the suggestion in my last letter about using the Woman's College type is approved these would

cost much less than the present type. One such pair would accomodate about 130 men. I shall send you an exact memo. of their cost in the light of actual experience in the women's College.

I hesitate to refer to Luce, but if he could be called back to go after the Weyerhauser's, Hoaglands or any of his old contacts, with this special objective, I could fill him up with the necessary dope. Nor would there be any loss here by his departure. He could also try to put through that McCormick Recreation Hall which we shall be needing soon, & other building & residence projects. I am not asking to have him wished off on you, nor urging this course. It is only to keep the idea before you if in the light of developments it appeals.

I am eager to hear from the "lions" & the whole autumn campaign. Affectionately yours,

7

COPY FOR DR. J. LEIGHTON STUART.

October 16, 1924.

Peking University,
New York Office,
150 Fifth Avenue,
New York, USA.

Dear Sirs

Will you kindly forward to the University's Treasurer here the Gold $200.00 (U.S. currency), with accrued interest, which you have on deposit especially tagged for the Department of Journalism?

This sum was handed to me, personally, as an anonymous gift for this Department, some time along in the spring of last year, before I left New York. I handed the check over to you, for keeping on deposit at interest, until the Department should be opened. The Treasurer here has no record of its being forwarded to him. We urgently need the money, because not a cent has been budgeted for current Departmental expense this year. I am personally advancing the money.

It will be a genuine favor if you will send this money and interest out at once.

Yours sincerely,

(Signed) ROSWELL S. BRITTON

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October 17th, 1924

Dr. J. Leighton Stuart
Peking University
Peking, China

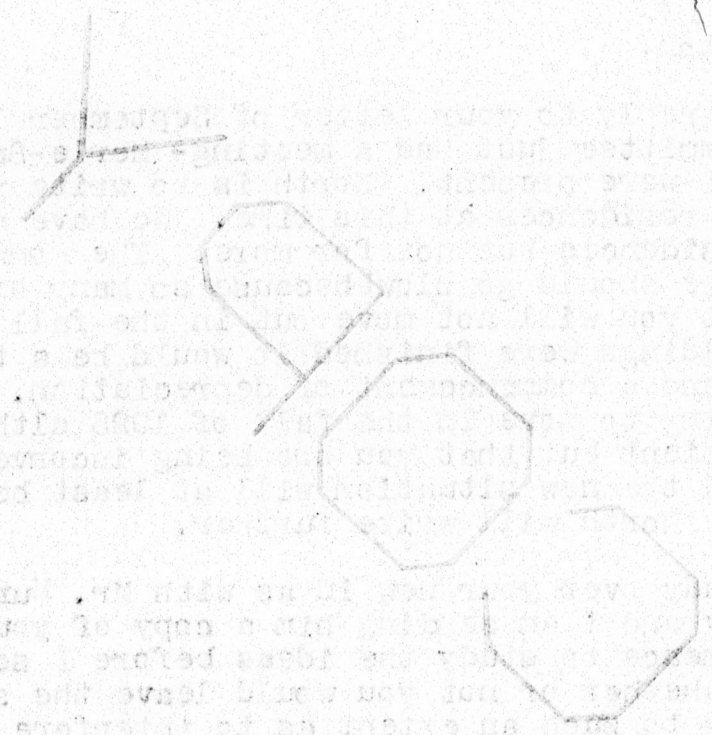
Dear Leighton:

I hurry to reply to your letter of September 11th. The Finance Committee just had a meeting- Merle-Smith, Evans, Stock and I were present. North is to write you regarding additional residences at this time. We have money in view for six residences but not for more. The Committee, however, feel that we should go slow because so many of them are convinced that you will not move out in the fall of 1925 and if the buildings were finished it would be a tying up of investments and a commencement of depreciation. I argued that you are going to move in the fall of 1925 although it might be inconvenient but that you are being inconvenienced where you are and the new situation will at least be no worse than the old. North will write further.

I shall study over your new ideas with Mr. Murphy at my first opportunity and I am sending him a copy of your letter so that he may commence to study the ideas before I see him. I am wondering whether or not you would leave the size of the lake where it is to such an extent as to interfere with the layout of the Mens Dormitories on either side of it or whether you would merely let the lake boundary that is at present extending under the athletic field where it is. It would seem too bad to interfere with the symmetry of that fine row of Mens Dormitories, particularly on the North side of the campus.

I am going to enclose Mr. Murphy's report on the subject of the Womans Quadrangle. It would seem almost that as long as a Sage Memorial Building is as small as it is that the two connecting buildings on the North and South side of that Quadrangle would be the only practical solution. The work designed for these buildings would also quite naturally fall into four separate buildings- one for Music, one for Arts, one for Social Activities and the other for a Gymnasium. Naturally the building for social activities would be a warmer building than the room for a gymnasium and by having the connecting ways between these two sets of buildings short enough it would seem that the spacing of the quadrangle would be very

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attractive. To build one building on each side of that quadrangle leaves more space at the corners between buildings than would be effective while having the four buildings fills up this space to proper proportion. I seem to be taking possibly too much interest in this womans groupings, particularly as I have nothing to do with it, and the only reason I am is because I am interested in the results of the entire layout.

Today the Committee also requested that you should make the drawings for the power house on the field but that they should be sent to us for our approval with possible reference to Mr. Murphy if we so wished before the work was commenced. Of course Mr. Murphy can do nothing at the present time as he has no dimentions to work on. I am inclined to recommend that the building be a square unobtrusive building with no Chinese lines, or, if it should have Chinese lines, that Mr. Murphy have an opportunity of checking them up with the designs of the rest of the plan.

Your letter clears up those I have received before and I appreciate it. I do hope that Lewis sells a lot of lyons so that we may be relieved from our present financial worries. We have run into about $70,000.00 of campaign expenses which is uncared for and unless we can find some individual giver that will help the Lyons will have to pull us through.

Estelle and I are thrashing about talking missions hard but are keeping well. We do think of you a lot but I do not seem to have time to just write a newsy letter. I do remember Barker very well and I like him. He was a great friend of Lucien's. I am interested that he should be helping Gibb. I still think that there is no reason why Wolfe shouldn't have done it.

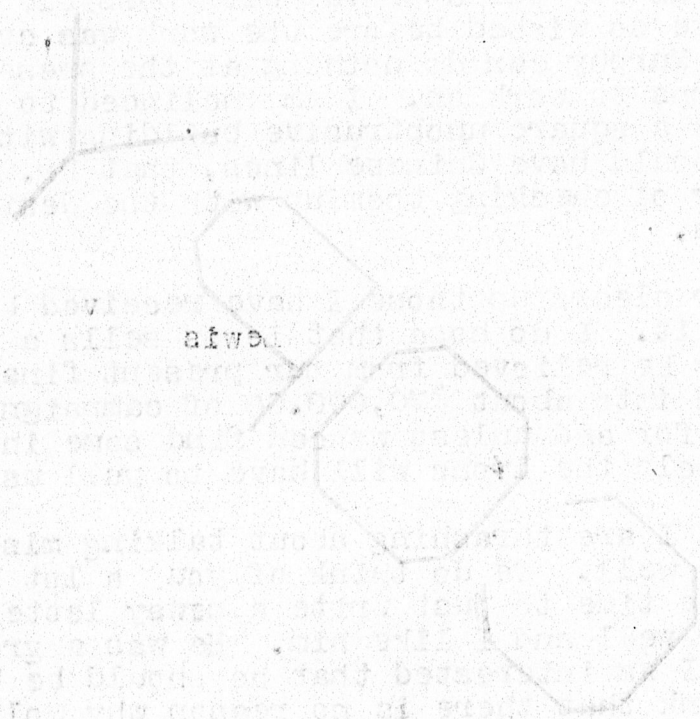
Very sincerely yours,

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October 18, 1924

Dr. J. Leighton Stuart
Peking University
Peking, China

Dear Leighton:

The day after your letter came the report to Mr. Moss arrived from Mr. Gibb. It seems to me that our building problems are getting more complex rather than simplified. I am a great believer in laying out plans carefully and sticking to them religiously. If what Mr. Gibb says about the sun and the wind causing the mens dormitories to be worse situated than the womens than all of the original work b Murphy is wrong and should have been condemned. If it is a very serious problem then I feel that Mr. Murphy should adopt what has been built and replan the entire rest of the campus. From my letter of yesterday you will see that if you are to maintain the original size of the lake it will be impossible to build the third group of dormitories on the North. Mr. Murphy's drawing, of course, reduces the size of the lake very materially and it surely is a practical point whether or not it should be reduced and made beautiful in smaller dimensions or whether the original lines of the lake should be maintained and the entire campus reconsidered.

I fear very much that this new study is going to delay things but it is tremendously important from the way I look at it. The present drawings have been commented on as being the most beautiful campus in the world. Are we going to be able to redesign this campus making two types of mens dormitories, change the position of the athletic field and still maintain the most beautiful campus in the world. I think it is going to be best for Mr. Murphy to make some study of this immediately. Unfortunately I have to be gone this afternoon for over a week and it is going to be up to Dr. North and Mr. Murphy and the others to carry out these suggestions if they seem wise.

Mrs. Packard of Persia, the Mother of two of our boys at the farm, has suddenly died and it is being our hard task to break the news to their children here. The American Board Meeting comes next week- therefore, my absence.

Sincerely yours,

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PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

October 22, 1924.

Mr. James H. Lewis, Executive Secretary,
Office of Peking University,
156 Fifth Avenue,
New York City,
U.S.A.

My dear Jim:

I am sending you the two books referred to in the inclosed letter for you to do with as you think best, and am writing Lady Hosie that this has been done. The one on "Missions as I saw them" has an interesting reference on page/51 to Timothy Lew, and on page 227 discusses our institution not without several inaccurate statements.

Sincerely yours, L.S.

Enclosed is list of Bd. Mgrs. as you requested.
Your letter regarding Mr. McBride is Extremely interesting: I shall destroy it, and not write him on the matter.
The dormitory units used now in our Women's College cost Mex. $6,000 each, or double that for one quadrangle as suggested in my letter written on the Yangtze Steamer.

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燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

PEKING

OFFICE OF THE PRESIDENT

October 24, 1924.

Dr. Eric M. North,
150 Fifth Avenue,
New York City,
U.S.A.

My dear Eric:

There are two matters which I hope you, or whoever is in charge of the administrative office, will be able to take up. We are in urgent need of at least one additional foreigner in Biology and in Physics. This being the first year when we shall have the premedical school it is of extreme importance that we are able to carry on the required courses.

Taking first the Biology situation, Miss Boring appears to have decided to stay permanently with us and the general conviction is that we could not do better. However, she should have one man specially equipped to undertake certain phases of this subject. She is writing to a number of people asking for names that can be recommended and requesting that these be sent to you. She would be quite interested in passing upon the applications in person, but in order to save time and to insure getting the best person available she would be willing to have anyone appointed who will have been approved by Dr. Charles Packard, formerly the head of this department in the Premedical School here, and now in the Department of Biology of Columbia University. In addition to this man whom we should like to think of as coming on a permanent basis, we are initiating correspondence with Miss Turner of Mount Holyoke College asking that she come for one or even two years. Miss Boring knows her well and has entire confidence in her fitness for the special work for which she would be wanted. We also have Miss Harmon in the Women's College.

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With this array of women you can readily understand why the masculine pronoun has been used in the above paragraph. It is a little premature to say anything except very tentatively regarding Miss Harmon but there are reasons to question whether or not she will be retained after the present session, so that if in the inquiries that you may initiate the name of a promising woman should emerge this might be kept in mind until more definite word is heard from the Administrative Committee of Yenching College. You will, of course, treat this comment in confidence.

Now as to Physics, Mr. Corbett is going on furlough next summer. The latest news regarding Mr. Paul Anderson would imply that the chances are against his coming unless on a short term basis and with no assurance that the arrangement is to be permanent. Desirable as he seems to be yet we would much prefer that someone be found who would look forward to coming on our usual term of years and with the intention of making it a life work. There is no other foreigner whom we have in sight which would leave the department with two Chinese. To start off on our new site and with the premedical work on so slim a basis, even though these two Chinese are excellent men, would be extremely unfortunate. If, therefore, someone could be found who had had in addition to other qualifications one or two years of actual teaching experience in this subject, it would be all to the good.

In endeavoring to hunt for these two people I wonder if it would not be worth while to go outside of the usual process, the Student Volunteer Movement and the Mission Board Candidate Bureaus, by specifically approaching qualified young men now in colleges or universities. I realize something of what this involves but cannot resist the suggestion to be put into effect in so far as practicable. You will appreciate how much is at stake in getting these two positions properly filled, and that without any more delay than necessary. To return to Mr. Anderson, could it not be ascertained whether he would come,, say on a three year contract with the understanding that if mutually agreeable this would be made permanent, even though (on some equitable basis) the trips to America would have to be somewhat more frequent than is our custom.

You will not misunderstand my telling you that Dr. Houghton showed me a recent letter from Mr. Greene in which it was implied that in their attempts to cooperate in the filling of such positions our office organization had not proved very satisfactory. I pass this on not by way of criticism, but because you will appreciate the desirability of the closest relations between the C.M.B. office and ours, and the bearing upon our future assistance from them ~~and~~ of impressions regarding our efficiency which they receive.

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Speaking of them, the local people have recommended the granting of a maximum budget, or anything within it, which we can meet, on a fifty fifty basis for the next five years. This assures their cooperation on this basis for whatever budget in the three sciences concerned can be approved by our Trustees.

Very sincerely yours,

J. Leighton Stuart

Miss Hague is due to go on furlough next Spring and wants to leave rather early. This will leave us with absolutely no stenographic help at the time of transferring to the new site - except in Gibb's office and for certain Chinese assistants. Some competent person should be sent out therefore in the Spring and found as soon as practicable. Miss Hague is splendid and does a lot of executive routine in addition to actual dictation & writing of letters. She wants to stay at home two years — without salary for at least one of those years & possibly both.

Lund is back and in quite a grouch against Gibb because he feels Gibb is preventing adequate compensation to his firm and transportation facilities. He also does not like to be hustled in our insistence on moving next autumn. We had him order a lot of power plant stuff by cable from England.

With our internal problems of personal adjustment and pressure of work to be done, the thinking through of our program for moving & starting off right on the new campus, the anti-Christian agitations against Education, and the political disturbances — life is quite interesting now in Yenching!

J.L.S.

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